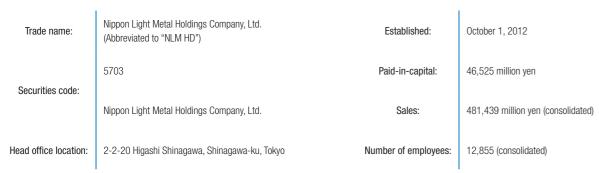
Corporate overview

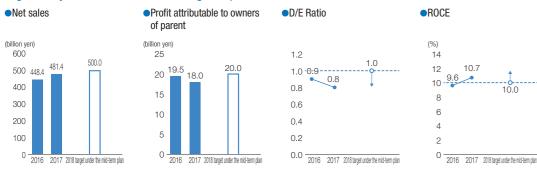


^{*}All data are in FY2017 or as of March 31, 2018.



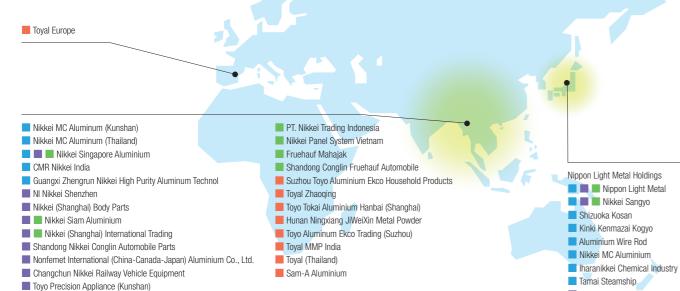


Targets for key indicators of the mid-term management plan and actual achievements



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Business summary

Alumina, Chemicals, and Ingot Business



The alumina and chemicals segment manufactures aluminum hydroxide, alumina, and various other chemicals. These products are used in a range of fields, including as fire retardants, raw materials for ceramics, and industrial materials for the manufacture of pulp and paper. The ingot segment manufactures a variety of aluminum ingots and is highly evaluated for the development of highly-functional ingots that cater to customers' needs.

Sheet and Extruded Products Business



Aluminum sheets and extrusion products are used in a wide range of fields, such as for automotive parts and railway cars in the transport industry and for semiconductor/liquid-crystal manufacturing equipment and photosensitive drums in the electrical and electronics industry. The NLM Group makes use of its technologies and expertise cultivated over many years to proactively develop products that meet customers' needs and to supply highly functional sheets and extrusion products.

Fabricated Products and Other Businesses



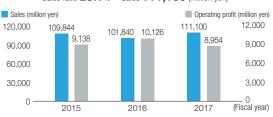
The NLM Group has many group companies that deal with distinctive fabricated products. Among them, truck bodies from Nippon Fruehauf Co., Ltd. and commercial refrigerators and freezer panels from Nikkei Panel System Co., Ltd. are highly valued for their quality and thereby enjoy the top share in each industry. We also supply other aluminum fabricated products that are closely related to our everyday lives, including anodized aluminum foil for aluminum electrolytic capacitors, automotive parts, and carbon products.

Foil and Powder Products Business



Toyo Aluminium K.K. plays the leading role in these businesses. We have established our position as a leading manufacturer by developing a wide range of products that incorporate aluminum's special characteristics and that are useful in society, industry and everyday life. They include packaging materials for food and pharmaceuticals, products for electronics, aluminum paste, and solar cell materials. We develop new fields by utilizing our own technologies as the foundation and provide a range of highly functional materials and products in markets at home and abroad.

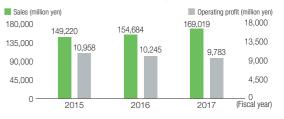
Sales ratio 23.1% Sales 111,100 (million yen)



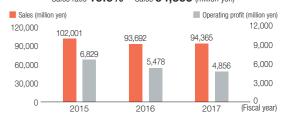
Sales ratio **22.2**% Sales **106,955** (million yen)

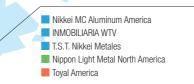


Sales ratio **35.1**% Sales **169,019** (million yen)



Sales ratio 19.6% Sales 94,365 (million yen)







Nikkeikin Kakoh Kaihatsu Holdings